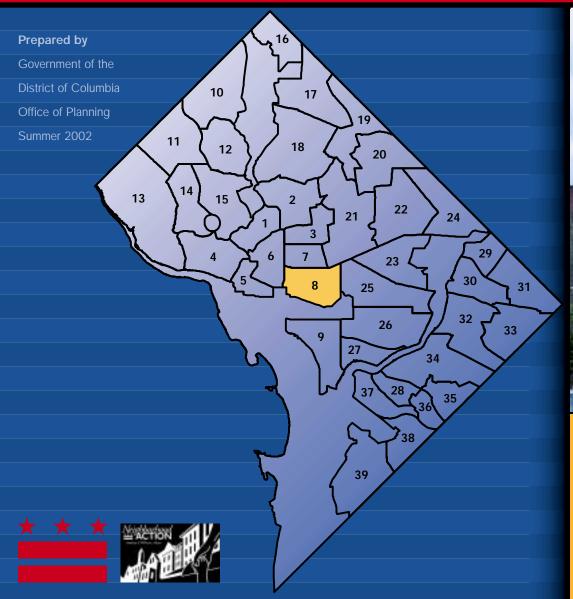
Neighborhood Cluster

8

District of Columbia Strategic Neighborhood Action Plan





Chinatown
Downtown
Mount Vernon Square
North Capitol Street
Penn Quarter

Acknowledgments

The following people and groups deserve special recognition for the time they dedicated to developing this plan for Cluster 8: Advisory Neighborhood Commission (ANC)-2C

Advisory Neighborhood Commission (ANC)-2F

Blagden Alley Association

Cluster 8 Neighborhood Steering Committee

Friends of Kennedy Playground

Historical Society of Washington, DC

Mount Vernon Square Neighborhood Association

National Trust for Historic Preservation

North Capitol Neighborhood Development Corporation, Inc.

Residents and Businesses

Shaw Eco Village

Shaw Education for Action

Washington Convention Center Authority

Claudia Canepa, Junior Planner, Office of Planning

Phil Heinrich, Program Manager, Office of the Chief Technology Officer

Cluster 8 includes numerous historic sites and historic districts, including these homes located in the Mount Vernon Square historic district.

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Letter From the Mayor



Dear Resident,

I am very proud to present the Strategic Neighborhood Action Plan (SNAP) for your Neighborhood Cluster. I personally want to congratulate all the citizens, the citizen and civic associations, the faith community, the Advisory Neighborhood Commissioners, the businesses, and others that helped shape this plan.

I have personally reviewed these plans and am struck by the tremendous amount of work, thought, and commitment that went into their preparation. I value these SNAPs as a way to communicate directly with you, the residents and stakeholders of this marvelous city.

What began at the city-wide level with the first and second Citizen Summits in 1999 and 2001 has been expanded at the neighborhood level through the Neighborhood Planning, Neighborhood Service, and Neighborhood Outreach efforts—all part of the overall Neighborhood *Action* program. Through this triad, I have heard your concerns and priorities directly and have taken measures to respond.

This Strategic Neighborhood Action Plan is not just words on paper. Every agency in my administration has reviewed these plans to see how they might contribute to advancing the priorities and objectives you outlined here. As you know, this was a tough budget year. I instructed agencies to preserve their commitments to addressing your priorities, as they assessed how and where to trim their budgets. What's more, additional funding was provided to specifically accomplish a number of important neighborhood priorities articulated through the SNAPs across the city. This approach includes funding to install an additional 600 litter cans across the city; hire an additional Fire Inspector for every Ward; add another staff person under the Clean City Administrator, who will further the goal of neighborhood cleanliness; hire additional Historic Preservation staff to review projects in historic areas; and more. While not every priority was met, such changes signal tangible evidence of my belief that the business of government starts with the business of the people.

This SNAP document is a first of its kind. It is the first time a major city has coordinated a plan with every neighborhood in the city in a single year. It is the first product of many that will provide citizens with a record of how this government will directly respond to your priorities.

I am excited about this SNAP document and about what it signals for the future of our neighborhoods and our city. I look forward to working with you, my agencies, and other stakeholders to implement the many significant priorities you have identified here. Congratulations, and now the work begins.

Sincerely,

Anthony A. Williams

Mayor

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Letter From the Director

Dear Resident,

Enclosed is your Neighborhood Cluster's Strategic Neighborhood Action Plan (SNAP). I want to personally thank all who contributed to developing this plan and congratulate them for their hard work. Many in your neighborhood devoted considerable time identifying strategies to improve the quality of life in your neighborhood. This effort has helped us—the District government—better partner with you to make concrete improvements in our communities.

Your SNAP is a new kind of "plan for action" because it will not simply sit on a shelf. It is a document that lists key commitments by agencies and includes a timeline for implementation. It is a document whereby the commitments will be tracked by the Mayor's Office of Neighborhood *Action* to ensure that they are followed through to completion. It is an action plan and a foundation of our city's budget.

With the same level of deep commitment in developing this plan, I urge you—neighborhood groups, the faith community, businesses, nonprofits, Advisory Neighborhood Commissioners, and others—to help implement the remaining actions. While I know many of you have been active in your neighborhoods for years, implementing specific actions in this plan will help unite government and citizen efforts through its goal of addressing specific priorities identified by your neighbors.

Our work with you in your neighborhoods has just begun! Your Neighborhood Planner Chris Shaheen, who helped develop this SNAP, will continue to work in your neighborhoods. Specifically, he will work with you to develop a Strategic Development Plan for Shaw and will coordinate infrastructure and streetscape plans with the Department of Transportation (DOT) and the community. In addition, my office will increase its capacity to retain the character of your Cluster's historic district and sites

by hiring an additional Building Inspector to work in historic districts in FY2002 and two additional staff members to review construction in historic districts across the city in FY2003.

I look forward to our continued work with you in your Neighborhood Cluster. Thank you and congratulations once again for all your hard work and dedication in developing this SNAP.

Sincerely,

Andrew A. Altman

Director, Office of Planning

Letter From the Director





Neighborhood Action

Three years ago, Mayor Williams's administration developed a new framework for how the District government would work together with citizens and other partners to make good decisions and to improve our city. This framework was the start of Neighborhood Action. The mission of Neighborhood Action is to empower citizens to improve their communities by mobilizing and coordinating the resources of government, businesses, nonprofits, the faith community, neighborhood leaders, and the citizens themselves. Neighborhood Action has held four Citizen Summits: one in November 1999, a follow-up in January 2000, one in October 2001, and another in December 2001. There were also two Youth Summits to hear from our younger residents. At those public forums, citizens shared their priorities for the city, which helped redefine our District government's priorities at the city-wide level.

It was also realized, however, that there was much work to be done at the neighborhood level. As part of

Neighborhood Action, the Neighborhood Action Triangle was created three neighborhood initiatives aimed to identify and then solve neighborhood-specific issues. They are the Neighborhood Service Initiative, the Neighborhood Outreach Program, and the Neighborhood Planning Initiative. Neighborhood Service addresses recurring service delivery problems that require the coordinated involvement of more than one agency. Neighborhood Outreach holds public meetings, town halls, "coffee with the Mayor," and other meetings to ensure that this administration stays connected to neighborhood issues. Neighborhood Planning has been working with citizens to identify top priority issues and to develop Strategic Neighborhood Action Plans (SNAPs) for each of the 39 Neighborhood Clusters in the city.

Strategic Neighborhood Action Plan

This document is the SNAP for your Neighborhood Cluster. Citizens, citizen groups, businesses, the faith community, Advisory Neighborhood Commissioners, and others helped develop this plan with the Neighborhood Planning Initiative located in the DC Office of Planning (OP).

The SNAP is part of Neighborhood *Action*, which is Mayor Williams's initiative to reengage citizens in the governance of their city and to establish a vision, priorities, and action for your Neighborhood Cluster. For the first time in the District, the SNAP provides residents a process to articulate and begin addressing many of the neighborhoods' most pressing challenges. The government of the District of Columbia used the SNAP to inform and guide decisions on the

Neighborhood Planning

Neighborhood Service

FY2002 and 2003 city

budget.

Neighborhood Outreach

Introduction

CHAPTER 1 INTRODUCTION

Unlike the long-range goals of the Comprehensive Plan, the SNAP identifies near-term goals (i.e., goals for a 2-year period). Through a series of community workshops and task force meetings, community stakeholders identified the priority areas of the Cluster 8 SNAP:Public Safety, Mobility, Parks, and Housing. Those four priorities and the actions recommended to address them reinforce several community concerns identified in the Ward 2 plan. Progress on each action committed to by a District agency will be tracked through annual status reports by the Office of Neighborhood Action.

Although the SNAP is an independent planning document not tied to the Comprehensive Plan, it could inform residents about how the Comprehensive Plan is updated in the future. Currently, the Mayor and Council are appointing a Comprehensive Planning Task Force representing a broad cross-section of stakeholders to work with the Office of Planning as it undertakes a review of the current plan and planning process.

Cluster 8

The Comprehensive Plan

Throughout the SNAP process, residents asked, "How do Strategic Neighborhood Action Plans relate to the Comprehensive Plan?" While both documents outline a vision for neighborhoods and include concrete and identifiable goals for your community, there are differences in how they are used by District agencies and what the immediacy is of their effect on your neighborhood.

The Comprehensive Plan for the National Capital is a long-range (20 years) general policy document that provides overall guidance for the future planning and development of Washington, DC. District agencies use this document as a guide to ensure that their actions reinforce the long-term goals of the city. The Comprehensive Plan was first proposed by the Mayor and adopted by the Council in 1984 and 1985, respectively. Amendments to the plan are proposed by the Mayor and approved by the Council every 4 years. The plan has been amended in 1989, 1994, and 1998. The plan includes both local and Federal elements and is the

only planning document mandated by the Home Rule Act. There are 10 local elements, which together are usually referred to as the "District of Columbia Comprehensive Plan": General Provisions, Economic Development, Housing, Environmental Protection, Transportation, Public Facilities, Urban Design, Downtown Plan, Human Services, and Land Use.

The Ward 2 plan is one part of the goals for the Comprehensive Plan and covers the majority of the area included in Cluster 8. It establishes a vision for Ward 2 over 5 years (1999–2004) and highlights eight areas of focus. For Mount Vernon Square, Chinatown, Downtown, North Capitol Street, and Penn Quarter, it identifies the following as specific community concerns: protecting existing residential neighborhoods, increasing residential development, providing retail that serves the new convention center as well as local residents, developing the area along Massachusetts Avenue, developing the Prevocational School Site, minimizing the effects of traffic from commercial development, and revitalizing the retail core. 7th Street, and Chinatown.

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As your Neighborhood Planning Coordinator, my job has been to guide residents and stakeholders of Cluster 8 through a neighborhood planning process. I have been tremendously impressed with the dedication and commitment of residents who participated in this process. Many of them have complicated schedules and sometimes have attended more than one community meeting a night. For me, this commitment indicates an optimism demonstrating that, by working in partnership with the District, something can be done to address the concerns that are a priority for this community. Many of you have worked tirelessly over the years to improve your neighborhoods with little help from the government and have found it difficult to believe that your government now came to you. Some, if not many, doubted this process could make a difference. With this document, I hope that you can see how it has.

Cluster 8 has active members of citizen groups, many of whom participated in this process and others who were unable to. All participants brought a level of expertise on a number of subject matters and specific

interests. This expertise is reflected in the high level of detail and specificity reflected in the SNAP plan. For community groups and residents who were unable to join your neighbors in this process, there is still time for you to take part by helping to address and resolve some of the issues articulated in this document. In every case when the city undertakes an action, it will be through an existing process or program in which you will be able to participate.

Citizen involvement in developing this SNAP is one of the more recent efforts of long-time residents, new neighbors, civic groups, local nonprofit organizations, and community development corporations to bring about positive change in your community. The SNAP has provided a formal process for documenting your concerns and priorities, but it does not mark the initiation of hard work to address them. Local advocates in the community already participate in Orange Hat Patrols on a regular basis, sponsor neighborhood cleanups, and have organized events like the Mount Vernon Square House Tour. Their participation in developing this SNAP is another milestone. This document provides the community with a tool for all residents in

the Cluster to hold the District accountable for commitments made to strengthen your neighborhoods and to provide services for residents.

I would like to recognize the tremendous efforts of those who participated in this planning process. The Advisory Neighborhood Commissioners, civic and neighborhood association leaders, community development corporations, and faith community have been great to work with. They have all contributed to this plan by reviewing and fine-tuning many elements of the draft SNAP plan. I look forward to continuing to work with you and your community to implement the actions outlined in this plan and to achieve the vision for more livable, equitable, and vibrant neighborhoods throughout the District of Columbia.

To better understand what makes your Neighborhood Cluster special, please read the following sections, which describe both the positive and negative conditions found in your communities, including physical characteristics, demographics, and recent activity in your neighborhood.

Chris Shaheen

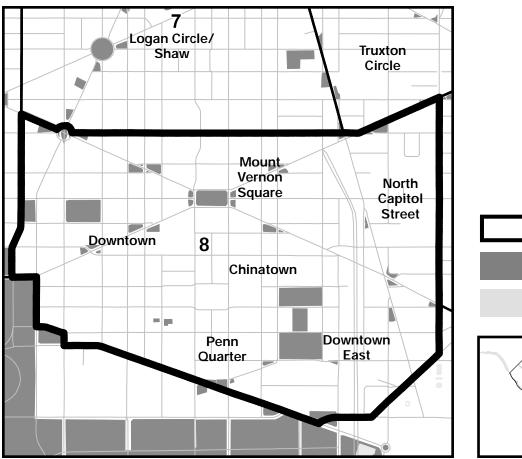
Neighborhood Planner, Cluster 8

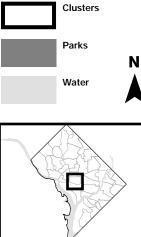
State of the Cluster

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CHAPTER 2 STATE OF THE CLUSTER

Cluster 8: Chinatown, Downtown, Mount Vernon Square, North Capitol Street, Penn Quarter





Cluster 8 Neighborhoods

This document is the first SNAP developed for Neighborhood Cluster 8. Your Neighborhood Cluster is shown on the map to the left and includes the following neighborhoods:

- ➤ Mount Vernon Square
- ➤ Chinatown
- > North Capitol Street
- > Downtown
- > Penn Quarter

Residents from these neighborhoods developed this SNAP with the help of your Neighborhood Planner, Chris Shaheen.

Physical Characteristics and Assets

Cluster 8 includes the neighborhoods located in the southeast area of Ward 2 and the northwest area of Ward 6. This Cluster is bounded by M Street and New York Avenue on the north; North Capitol Street on the east; Louisiana, Constitution, and Pennsylvania Avenues on the south; and 15th Street on the west.

As shown in the chart to the right, this community is predominately commercial, in that the Cluster includes the office and commercial core of the city. A pocket of low-scale residential development, dating to the late-19th century, is concentrated in the north of this Cluster. Apartments and condominiums are being built throughout the area.

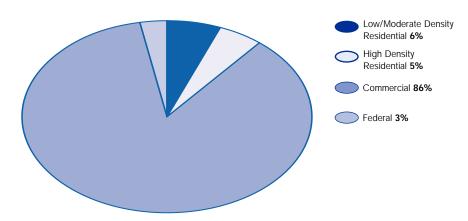
The recent surge in the economy has created a strong housing market in Cluster 8, which has accelerated the rate of new residents moving to Mount Vernon Square, North Capitol Street, Chinatown, and Penn Quarter neighborhoods. The downtown area is also becoming increasingly popular

as an entertainment district, spurred in part by the construction of the MCI Center, which is a large sports arena in Chinatown. This same area is also seeing a surge in development as more offices are being built in the traditional downtown area and as a result of the construction of the new convention center.

Some highlights of Cluster 8's assets and features include the following:

- The Cluster has immediate access to the Red, Green, Yellow, Orange, and Blue Metro lines at the following stations: Mount Vernon Square, Gallery Place/Chinatown, Metro Center, Judiciary Square, Navy Memorial/Archives, McPherson Square, and Federal Triangle.
- Martin Luther King Library is located in this Cluster.
- The rich history includes numerous historic sites and historic districts, including Blagden Alley, Downtown, 15th Street, Mount Vernon Square, Pennsylvania Avenue, and Shaw.

Land Uses in Cluster 8



Source: Zoning Data contained in the Central DC GIS Database maintained by DC Office of the Chief Technology Officer, as of April 2002

This Cluster includes a diverse housing stock such as condominiums and highrise apartments.



CHAPTER 2 STATE OF THE CLUSTER

Chinatown is a vibrant and exciting downtown destination.



The new convention center is promoting economic development in adjacent neighborhoods.



- The diverse housing stock includes large and small townhomes, condominiums, and high-rise apartments, as well as a strong real estate market.
- It has strong and active Advisory
 Neighborhood Commissions (ANCs),
 citizen organizations, and community
 development corporations.
- The site of the new convention center, a multimillion dollar municipal investment, is promoting economic development in adjacent commercial districts and neighborhoods.
- An annual house tour in Mount Vernon Square attracts visitors from around the region.
- Chinatown, a vibrant and exciting downtown destination, is the traditional home of Washington's Chinese community.
- The Cluster boasts easy access to museums and cultural institutions, including the National Building Museum, American Museum of Art, National Portrait Gallery, and galleries on 7th Street.

Demographics

The Cluster has approximately 8,500 residents, representing about 1% of the District's total population. It has a population with a higher percentage of senior citizens than the rest of the city, as well as an Asian-American population that is more than three times the city-wide percentage. The median income in this Cluster is less than half of the city-wide average. The chart on the next page provides some basic information on your neighborhood such as age, race and ethnicity, and family income for 2000. It also shows data for 1990, which allows you to see how your Cluster has changed. To learn more about other demographics, you may obtain a copy of your Cluster 8 Databook by contacting the DC Office of Planning at 202-442-7600.

Recent Neighborhood Activity

Cluster 8 is one of the most active areas of the city in terms of development. With a resurgent housing market, significant infrastructure investments, and a diverse and active population, this area exemplifies both the opportunities and pressures that come with new development. The following is a list of key activities that have taken place or are proposed for this Cluster:

- New Washington Convention Center, Mount Vernon Square. Construction will become a 2,300,000-square-foot convention center and retail complex.
- Streetscape Improvement around the Washington Convention Center. The District Department of Transportation has committed to working with the community to determine where and what improvements will be made in neighborhoods adjacent to the convention center.

	Cluster 8: 1990	Cluster 8: 2000	City-wide: 2000
Population	8,293	8,491	572,059
Age			
Under 18 Years	18%	21%	20%
Between 18 and 65 Years	61%	62%	68%
Over 65 Years	21%	17%	12%
Race and Ethnicity			
African American	77%	70%	60%
White	13%	18%	31%
Asian	9%	8%	8%
Hispanic ¹	3%	3%	2.7%
Income			
Median Household Income ²	\$13,452	\$17,637³	\$43,001³
Education			
High School Graduates	56%	Data not yet available	79%
College Graduates	12%	Data not yet available	39%
Housing			
Occupied Housing Units	3,060 units	3,880 units	248,338 units
Percentage Owner-Occupied	4%	11%	41%

Source: U.S. Census Bureau, 1990 and 2000 data.

^{1.} People of Hispanic origin may be of any race.

Median income is the income level at which half of the households earn more and half earn less. It is literally the income that is in the middle.

^{3.} Claritas, Inc., 1998 data.

CHAPTER 2 STATE OF THE CLUSTER

- City Museum, Mount Vernon Square. The conversion of the Carnegie Library will be into a museum dedicated to the city of Washington, DC.
- Terrell Junior High School. DC Public Schools (DCPS) plans to demolish and rebuild the existing school facility.
- Home Again. This initiative by Mayor Williams will target vacant and abandoned buildings in five

- neighborhoods across the District, including Shaw and Mount Vernon Square.
- Golden Rule Apartments, 1100
 New Jersey Avenue NW. The
 15,637,000-square-foot residential
 and rental development project will
 include 127 housing units priced
 for people who earn 50% of the
 Area Median Income (AMI). Fund ing for this project is being made
 available through the Department
 of Housing and Community Devel opment (DHCD).
- Wax Museum Site, 5th and K Streets NW. A 138,500-square-foot retail and residential complex will include 535 housing units. A significant number of those units will be designated as affordable.
- Terrell Place. The mixed-use development will include the old Hecht's Department Store building and will be used for offices, retail business, and residences.
- Mather Building, 916 G Street NW. The mixed-use development will include 78,400 square feet for

- residential, retail, art gallery, auditorium, and meeting space. This development will include 40 residential units.
- Atlas and Ledroit, Spy Museum, 800 F Street NW. This 155,000 square-foot, mixed-use building includes offices, retail spaces, 20 residential units, the home of the International Spy Museum, and a restaurant.
- Jefferson at Penn Quarter, 7th and D and E Streets NW. The 616,000square-foot, mixed-use development will include retail spaces, a theater, and 405 residential units.
- Gallery Place, 7th and H Streets NW. The planned 640,000-squarefoot, mixed-use development will include retail space, offices, entertainment venues, and 193 residential units.
- Newseum, 555 Pennsylvania
 Avenue NW. The planned,
 475,000- square-foot, mixed-use
 development project will include
 offices, retail, museum, and 100
 residential units.

The new city museum will be located in the historic Carnegie Library

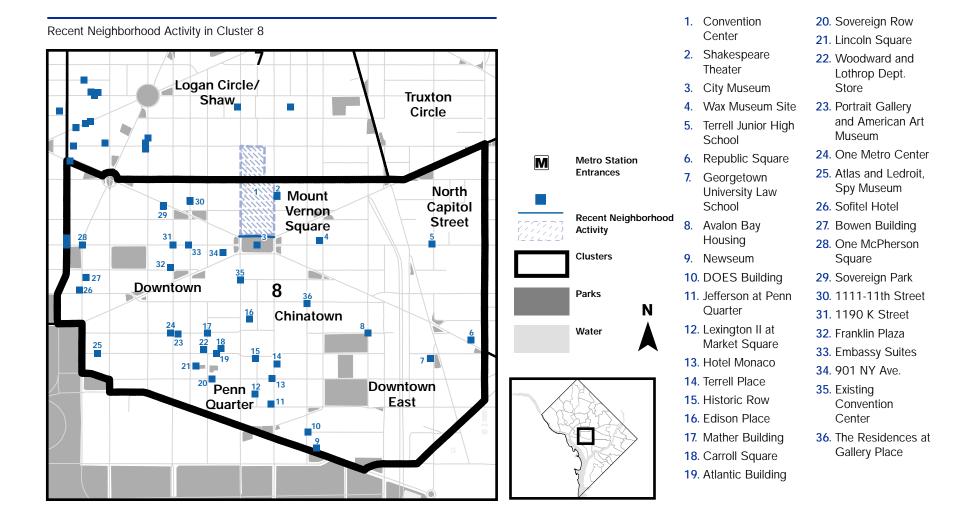


- 450 Massachusetts Avenue NW.
 The 450-unit residential building will include apartments and condominiums.
- The Residences at Gallery Place, 710 6th Street NW. The residential building will include rental apartments.
- Lexington II at Market Square. The boutique residential building will include a terraced courtyard, guest room suites, and room service.
- Sovereign Park, 1210 Massachusetts Avenue NW. The 150 apartments and condominiums will include 116 units with affordable rents.
- Sovereign Row, 915 E Street NW.
 The 137 apartments with street-level retail will include artist studio space on the alley.
- Georgetown University Law School, 550 1st Street NW. This will be a planned 140,000-squarefoot education facility.
- Hotel Monaco, 701 E Street NW. The 170,000-square-foot boutique hotel has 180 rooms.

- 900 F Street NW. The 1891 Riggs Bank Building has been converted to a Courtyard Marriott Hotel.
- Woodward and Lothrop Department Store, 11th and G Streets
 NW. The planned 545,000-square-foot development will include a mix of office and retail.
- 901 New York Avenue. One of the largest new office buildings to be constructed in Washington during 2004–2005, this development will include a rooftop deck and a fitness center.
- Portrait Gallery and American Art Museum, 800 G Street NW.
 Changes will include major renovation of the Old Patent Office Building, home to the Smithsonian's National Portrait Gallery and American Art Museum and a centerpiece of this vibrant downtown area.
- One Metro Center, 701 13th Street NW. Featured will be a six-story office addition on top of the existing Hecht's Department Store.

- Square 406, 800 E Street NW. The 12,000-square-foot development will be for arts and other cultural uses.
- Lincoln Square, 555 11th Street NW. The proposed 14-story building will include an eight-screen fine arts movie theater.
- Shakespeare Theater, 550 7th Street NW. This proposal is for an 800-seat theater across from the MCI Center.
- Atlantic Building, 930 F Street NW. This project includes the facades of the Atlantic Building and three adjacent turn-of-the-19th-century townhouses that contribute to the streetscape in the area around Ford's Theatre.

The Recent Neighborhood Activity Map on the following page depicts the key activities in your Cluster. CHAPTER 2 STATE OF THE CLUSTER



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Citizen-Driven Process

The commitment of Neighborhood *Action* is to engage citizens in the governance of their city and to align government priorities with citizens' priorities. Following the tradition of the Citizen Summit, the Neighborhood Planning Initiative has citizen engagement at the core of its mission. As such, the process for developing your SNAP was built around a fourphase, citizen-driven process: (1) Start Up, (2) Visioning and Identifying Essential Ingredients, (3) Action Planning, and (4) Validation.

The hard work began in phase two, when a Visioning and Identifying Essential Ingredients Workshop was held in each Neighborhood Cluster between January and June 2001. At this workshop, citizens were asked to create a list of essential ingredients for their Cluster. Essential ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive.

Your Cluster identified and ranked eight essential ingredients as vital for a livable community:

- Public Safety
- 2. Mobility
- 3. Parks
- 4. Housing
- 5. Economic Development
- 6. Streetscapes
- Senior Citizens
- 8. Trash Removal

Cluster Priorities

Participants were then asked to identify three to four priority essential ingredients that would be the focus of additional action planning. For FY2002 and FY2003, they agreed on the following priority ingredients:

- ➤ Public Safety
- ➤ Mobility
- > Parks
- ➤ Housing

Next, residents were invited to participate in a series of Action Planning meetings to identify specific actions for addressing their priorities. During this extensive exercise, participants were challenged to think strategically about the necessary steps and the specific locations to begin addressing the priorities. With the detailed priorities, objectives, actions, and locations, the SNAP served as a tool for District agencies in preparing their FY2003 budgets.

Developing Your SNAP

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CHAPTER 3 DEVELOPING YOUR SNAP

How We Involved You

Phase I: Start Up

- Conducted informal consultations with neighborhood leaders to develop a Neighborhood Steering Committee that was consulted regularly throughout the planning process. A Steering Committee meeting was held on May 24, 2001.
- Made announcements about the Neighborhood Cluster Workshop at multiple community meetings, distributed flyers at local schools, and posted advertisements in the Northwest Current and The Intowner during late May and early June 2001.

Phase II: Visioning & Identifying Essential Ingredients

 Convened a Neighborhood Cluster Workshop on June 9, 2001, at the Carnegie Library, located at Mount Vernon Square NW, to identify the essential ingredients for a healthy neighborhood and to establish priorities.

Phase III: Action Planning

 Organized four Action Planning Work Sessions to develop preliminary action plans during July and August 2001.

Phase IV: Validation

During September, the draft SNAP was distributed to residents for review.

Community Outreach

 Announced Steering Committee Meetings, the Neighborhood Cluster Workshop, the Action Planning Work Sessions, and other meetings specific to the SNAP using a variety of outreach methods. Specifically, notices were distributed to each citizen organization in the Cluster through direct mailings, e-mail, and postings in local newspapers.

Cluster 8

· More than 20 citizens participated in the planning process.

District agencies then reviewed the neighborhood priorities as they reviewed their FY2002 budget and developed their proposed FY2003 budget. Beginning in October 2001, more than 40 agencies reviewed recommended actions and developed responses to address neighborhood priorities. Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin.

Further, when District agencies were asked to reduce their FY2003 budgets because of funding shortfalls, the Mayor and his administration emphasized that existing commitments to SNAP priorities remain untouched. Last, in a review of your SNAP and others across the city, additional funding was provided to certain agencies that needed more assistance to address neighborhood

priorities. For example, more funding was dedicated to city-wide issues such as the following:

- Install an additional 600 litter cans across the city.
- Hire an additional Fire Inspector for every Ward.
- Hire an additional staff person who will be under the Clean City Administrator and who will further the goal of neighborhood cleanliness.
- Hire additional Historic Preservation staff members to review projects in historic areas, and more.

These and other items were included in Mayor Williams' draft FY2003 budget that was submitted to the Council of the District of Columbia to consider as it reviewed and revised the budget. Now that the Council has approved the final FY2003 budget, the commitments to your neighborhoods are firm.

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Agency Commitment Highlights

In Cluster 8, some of the key actions that concerned citizens most received the following agency commitments:

Address Traffic and Parking Challenges in Neighborhoods

- District Department of Transportation (DDOT) will explore residential parking strategies and policies to increase parking in residential neighborhoods.
- The Department of Public Works (DPW) Parking Services will hire 138 additional parking enforcement officers in FY2002, more than doubling the existing force. Once fully trained, 100 parking officers will be dedicated to residential areas. Deployment will include a night shift to enforce registration requirements for out-ofstate vehicles.

Increase Public Safety

The Metropolitan Police Department (MPD) will double the number of Volunteer Reserve personnel, who are authorized to make arrests, write tickets, and direct traffic.DDOT is currently conducting a streetlight survey and will identify and fund lighting projects for streets and alleys in Cluster 8.

Improve Parks and Green Space

- The Department of Parks and Recreation (DPR) will work with a contractor to design and implement an electronic maintenance management system for assisting in scheduling services for parks and open space.
- DDOT will work in partnership with the Casey Tree Endowment Fund to conduct a city-wide survey of street trees.

- The Commission on the Arts and Humanities has dedicated \$260,000 in FY2003 and \$187,000 in FY2004 for public art in and around Mount Vernon Square. Increase Enforcement of Regulations. The Office of the City Administrator (OCA) is spearheading a project to improve the enforcement of DC laws, which will include cross-enforcement, code harmonization, putting teeth in enforcement, and consolidated adjudication.
- The Department of Consumer and Regulatory Affairs (DCRA) is implementing RAPIDS, a system that will include a database that tracks fines on private property to ensure that the highest level of fines is levied.
- The Office of Tax and Revenue (OTR) will attach unpaid fines to Real Property notices and will collect any amount remitted with the tax payment.

CHAPTER 3 DEVELOPING YOUR SNAP

- DCRA has assigned a Neighborhood Stabilization Officer (NSO)
 who will work closely with other agencies, including the Department of Health (DOH), to increase the enforcement of rodent and trash regulations in Cluster 8.
- DPW hired additional Solid Waste Education and Enforcement Program (SWEEP) inspectors in FY2002, bringing the number of inspectors in Ward 2 to three. This action will increase the level of solid waste education and enforcement and will help prevent illegal dumping.
- Multiple government agencies are participating in a task force that will introduce legislation that will increase fines for quality-of-life infractions and will improve laws for enforcing illegal posters, litter, and other issues.

- DCRA will conduct a review of its enforcement processes and procedures and will revise them where necessary to ensure adequate follow-up and closure on casework.
- The Fire and Emergency Medical Services (FEMS) Department will hire one Fire Inspector for both Ward 2 and Ward 6.

Decrease Number of Abandoned Housing Units

 The Mayor's new initiative, titled "Home Again: Renovating Our City's Abandoned Properties," will promote the development of the District's vacant and abandoned properties by gaining site control of the properties and by selling them to developers who will renovate them into new homes. The initiative will begin gaining site control in five neighborhoods, including part of Mount Vernon Square, before expanding throughout the city. The initiative's goal is to provide at least 30% of the homes to low-income families.

- DCRA will implement new and more stringent standards requiring vacant and condemned properties to be registered and property owners to make repairs and come into compliance with regulations.
- The Department of Housing and Community Development (DHCD) will make funding available for qualified rehabilitation projects through the Single-Family Residential Rehabilitation Program and the Multifamily Housing Rehabilitation Program.
- DCRA will resubmit proposed legislation that allows the agency to place liens against unpaid civil infraction fines.

Chapter 4, the Action Plan, describes in detail how District and non-District agencies are responding to the citizens' priorities in FY2002, FY2003, and beyond.

Understanding the Plan

The Cluster 8 Action Plan is where citizen-driven priorities are described in detail. The priorities specific to Cluster 8 include the following:

- > Public Safety
- Mobility
- > Parks
- Housing

This section describes both District commitments and key community-led actions. The data are organized by the priorities described above. Each priority is further described by objectives, which articulate specific problems or needs that must be addressed in order to accomplish the priority. For example, if a Cluster's priority is Public Safety, objectives may be to "develop strategies to reduce drug activity" and to "improve relations between police and area residents." Each objective then has a specific Action Plan that includes Proposed Action, Responsible Agencies, Budget Commitment, and Time Frame for Implementation.

As you read through the Action Plan, you will notice that many of the recommended actions list commitments from multiple agencies. It is often the case in government that several agencies with specific expertise are required to work together to fully address any one issue. In those cases, the first agency listed is the lead agency, or agency that has primary responsibility for implementing or coordinating implementation. The additional agencies listed will play a supporting role to the lead agency. An agency commitment may range from providing background information or performing technical analysis on a specific project, to funding and managing a series of activities on a city-wide initiative.

The Action Plan also acknowledges the fact that government cannot address those priority issues alone. In many instances, the agencies will need the help of the business and institutional community, nonprofits, civic and citizen organizations, and individual citizens to create sustainable community improvement. During the SNAP process, many of the

priorities identified by your neighborhood included actions that require community or private-sector leadership and participation or both. The following Action Plan includes those community-led actions, and it begins the process of engaging residents and other organized groups to work together with government to address local issues.

The following pages provide the detailed District Agency commitments and timelines to begin addressing some of your top Cluster priorities.

Because partner names are abbreviated in this Action Plan, please refer to Appendix B for a list with the complete name of each partner.

The Action Plan

Agency Responses to Citizen Priorities

PRIORITY 1: Public Safety

Public safety was identified as the number one priority for Cluster 8. Residents have worked closely with the Police Service Areas (PSAs) to address their concerns, but they want more to be accomplished. Specifically, they want crime reduced in key locations. They would also like to see procedures introduced to facilitate improved communication and interaction between the police and the community. The community members said that they realize reducing crime and improving public safety are a complicated issue and that the Metropolitan Police Department is not the only municipal agency that can contribute to this effort. They would like to see multiple municipal agencies working together to address this issue. For example, they suggested that the District Department of Transportation improve streetlights and alleys and that the Department of Public Works increase efforts to minimize the amount of trash in public areas and on private property.

OBJECTIVE 1: Improve police service and protection in residential neighborhoods.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1564	Reduce the time it takes police to respond to calls.	PSAs 102, 104, 105, 106, 313, and 314	MPD	8944	In 2001, the Metropolitan Police Department (MPD) established 311. When citizens call 311 for nonemergencies, officers can respond more quickly to 911 calls for true emergencies. In addition, the MPD has conducted a workload analysis to determine the proper deployment of police resources city-wide in order to achieve faster response time to calls for service and a better distribution of time available for problem solving. Personnel deployment decisions will be made in FY2002. However, some increases will not occur until additional sworn members are hired. To boost staffing levels, the Chief has also committed to doubling the number of Volunteer Reserve personnel, who are uniformed, equipped with the ASP and OC spray, and authorized to make arrests, write tickets, and direct traffic.	FY2002

Cluster 8

PRIORITY 1: Public Safety

OBJECTIVE 1: Improve police service and protection in residential neighborhoods.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
125	Fully staff PSAs and increase numbers of police working in neighborhoods.	PSAs 102, 104, 105, 106, 313, and 314	MPD	7840	The MPD has conducted a workload analysis to determine the proper deployment of police resources in order to achieve faster response time to calls for service and a better distribution of time available for problem solving. Personnel deployment decisions will be made in FY2002. However, some increases will not occur until additional swom members are hired. To boost staffing levels, the Chief has also committed to doubling the number of Volunteer Reserve personnel, who are uniformed, equipped with the ASP and OC spray, and authorized to make arrests, write tickets, and direct traffic.	FY2002
1565	Increase surveillance of known properties or problem areas.	PSAs 102, 104, 105, 106, 313, and 314	MPD	8945	MPD will partner with the Department of Housing and Community Development (DHCD) and the DC Fire Department (DCFD) to post notices and conduct evictions, and will educate the community about "Operation Crackdown" to abate problem properties.	
1567	Review PSA boundaries and make revisions so that they include both sides of any main thoroughfares.	PSAs 102, 104, 105, 106, 313, and 314	MPD	8947	A workload analysis is being conducted. Phase II of analysis will examine geographic boundaries.	Out Years
1568	Establish an antiloitering law that will prevent drug users and drug dealers from gathering in groups.		DMPSJ	9999	One of the Mayor's top priorities in FY2002 and FY2003 is enforcing quality-of-life offenses so that neighborhoods look and feel safer. The police currently have the authority to arrest individuals who are selling or who possess drugs in public places. The MPD currently has a Narcotics Strike Force to reduce the open air drug markets described in this action. One of the most effective ways to improve the police's ability to close drug markets is to have local residents work in collaboration with the police in their local PSA. If you have concerns about drug markets in your neighborhood, please contact your PSA lieutenant, who can be identified on MPD's website <mpdc.dc.gov districts="" districts.shtm="" info="">.</mpdc.dc.gov>	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 1: Public Safety

OBJECTIVE 2: Reduce crime in locations identified as problem areas by the community.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1569	Clean up prostitution and drug activity.	I and 4th Streets; alleys, particularly between the streets of M (including Brown's Court), Ridge Street, and N Street between 6th and 4th Streets	MPD	8971	Targeting will be conducted by the Narcotics Strike Force and District Focus Mission Team to address and reduce open air markets. MPD will work with Major Narcotics on long-term investigations to focus on violent drug traffickers. MPD will also be working with the Department of Housing and Housing Police to remove drug traffickers from public housing.	FY2002
1570	Monitor and police methadone traffic on North Capitol Street.	North Capitol Street	MPD	8972	The PSA team leader in District 1 will monitor and assess the additional need for action. This activity could include the use of the Focus Mission Team and the Narcotics Strike Force to increase targeted law enforcement on open air drug dealing in the area. District 3 will monitor local businesses for compliance of regulations. The Focus Mission Team will be committed to addressing criminal activity. When staffing allows, foot beats will be restored to the area to keep the corridor clean.	FY2002
1571	Keep clients receiving treatment at methadone clinics inside the public health clinic.	North Capitol Street	DOH	10000	The Department of Health (DOH) is currently looking at a variety of operational improvements that will enhance facilities, keep clients inside, and reduce crime.	FY2002
126	Increase lighting and safety in public alleys to promote pedestrian traffic and greater visibility.	PSAs 102, 104, 105, 106, 313, and 314	DDOT	8567	The Streetlight Division is in the process of identifying funding for a street and alley light enhancement project for this area. An area survey is under way and construction is targeted to begin next summer and to be complete in Q1 or Q2 of FY2003.	FY2003
1572	Address drug dealers and users gathering at North Capitol Street and N Street.	North Capitol Street and N Street	MPD	8979	Targeting will be conducted by the Narcotics Strike Force and District Focus Mission Teams to address and reduce open air markets. Also, work will be done with Major Narcotics on long-term investigations to focus on violent drug traffickers, as well as with the Department of Housing and Housing Police to remove drug traffickers from public housing.	Ongoing

PRIORITY 1: Public Safety

OBJECTIVE 3: Introduce procedures that will facilitate improved communication and interaction between police and

the community.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
127	Provide more training for police in neighborhood interaction/relations.	PSAs 102, 104, 105, 106, 313, and 314	MPD	7843	Districts 1 and 3 will institute the "Say Hi" program, which encourages officers to stop and talk to residents. Additionally, MPD has provided training to all PSA officers and Sergeants in Customer Service through the Turner Institute of Police Science. The team members are fully active in the PSA 313 community. This activity is followed up with community and crime updates through an e-mail list where residents give copies to neighbors who do not have e-mail access. Residents also have instant access by cell phone to the PSA Lieutenants.	FY2002
131	Increase foot and bike patrols.	PSAs 102, 104, 105, 106, 313, and 314	MPD	7847	This activity is affected because 313 officers are at times assigned to other PSAs for staffing needs, and Officer Blackwell is the District 3 mountain bike repair person. Those additional duties remove officers from the PSA.	FY2002
1573	Encourage police to stop and talk with neighborhood residents, to be curious about neighborhoods and issues, and to become familiar with the community.	PSAs 102, 104, 105, 106, 313, and 314	MPD	8980	MPD will institute the "Say Hi" program, where officers stop and talk to residents. Also, MPD provides opportunities for residents to collaborate with the PSA teams to solve crime and disorder problems through monthly PSA community meetings and the Partnerships for Problem Solving program. Residents are encouraged to attend their PSA meetings. Points of contacts are (PSA 102) Lieutenant Key, (PSA 104) Lieutenant Lewis, (PSA 105) Lieutenant Scott, (PSA 106) Lieutenant Glover, (PSA 313) Lieutenant Smith, and (PSA 314) Lieutenant West.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: Public Safety

OBJECTIVE 3: Introduce procedures that will facilitate improved communication and interaction between police and

the community.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1574	Promote policies and incentives that encourage officers to live in the community where they work.	Cluster 8	MPD	8981	On May 9, 2000, the Government Employer-Assisted Housing Act of 1999 went into effect. It offers tax credits to MPD officers who are first-time homebuyers in the District. On April 3, 2001, an Amendment Action of 2000 went into effect, which allows new District of Columbia police officers who have not been residents of the District for 1 year to participate in the Government Employer-Assisted Housing Program. Note that no funding is available in FY2001 to support new applications. MPD does not provide funding for this program. Funding is provided by the District government.	

PRIORITY 1: Public Safety

OBJECTIVE 4: Ensure that municipal agencies have programs in place that reinforce the efforts of the MPD.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1575	Ensure that there are adequate programs for reintroducing ex-offenders into the community.	PSAs 102, 104, 105, 106, 313, and 314	MPD	10001	Officer Fleming (PSA 313) is assigned with the PSA 313 Court Services and Offender Supervision Agency (CSOSA) officer to conduct CSOSA enforcement activities.	
			DOES	8983	The Department of Employment Services (DOES) currently has a partner-ship with CSOSA to serve noncustodial participants through Project Empowerment, a Welfare to Work program that offers counseling, job readiness workshops, adult basic education, skills training, work experience, job coaching, supportive services, and job placement assistance. Negotiations are also under way to establish a formal agreement for serving ex-offenders through the one-stop system. The DOES contact for the CSOSA initiative is Charles Jones at (202) 698-3470.	FY2002
524	Develop and enforce a policy for locating social services, halfway houses, and other treatment facilities in residential neighborhoods.		DHS	8542	The Department of Human Services (DHS) is participating in the District's regulatory committee providing DHS input and recommendations. DHS can play no other role in this matter.	Ongoing
			OP	9737	The Office of Planning (OP) is participating in the interagency Community-Based Residential Facility (CBRF) committee to review the CBRF licensing, regulations, and issues. The OP will coordinate any zoning action with the Corporation Counsel and the Zoning Administrator in the Department of Consumer and Regulatory Affairs (DCRA).	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2: Mobility

Mobility was identified as this Cluster's second highest priority. Proximity to downtown, I-395, and New York Avenue has resulted in significant levels of traffic passing through the residential neighborhoods of this Cluster. Furthermore, residents anticipate that development, such as the new Washington Convention Center, will continue to increase the amount of traffic in the future. Neighborhood residents also expressed concern about making their streets safe for cars and pedestrians. Specific recommendations include the following: coordinating repairs in and around the convention center, implementing traffic-calming measures, increasing pedestrian safety, providing additional parking for residents and visitors, and promoting the use of mass transit.

OBJECTIVE 1: Coordinate repairs to sidewalks, streets, and sewers in area around the convention center.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1525	Upgrade lighting in surrounding neighborhoods to the same level and quality of that used in the area around the convention center.	Cluster 8 area around the convention center	DDOT	9644	An area survey is under way. The Streetlight Division is working with the Washington Convention Center Authority (WCCA) on the proposed streetlight plan for the convention center and adjacent streets.	Ongoing
			WCCA	8953	WCCA has committed to extending improvements two blocks into the area surrounding the convention center, using some convention center funds and some municipal TEA-21 funds. For more information, contact Tony Robinson, Director of Public Affairs, at 202-626-1107.	FY2003
128	Trim trees to open sidewalks to light provided by streetlights.	Cluster 8	DDOT	8568	The District Department of Transportation (DDOT) recommends the community or the Advisory Neighborhood Commission (ANC) provide proposed locations to the Ward 2 Neighborhood Infrastructure Maintenance Officer (NIMO). Proposed tree-trimming locations are called into the Mayor's Call Center. The site is inspected to determine the scope of the request. Work crews generally trim a tree 6 to 9 months after the location is called in.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2:

Mobility

OBJECTIVE 2:

Increase pedestrian safety.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1528	Use cameras to discourage and to ticket trucks and buses that cut through residential streets.	New York Avenue; New Jersey Avenue; and 5th, M, N, and O Streets	DDOT	8957	DDOT in partnership with Howard University is developing criteria for implementing traffic-calming measures to be completed in Q3 of FY2002. Installation is to be performed after the development of criteria.	Out Years
1529	Channel cut-through traffic onto main thoroughfares.	New York Avenue, New Jersey Avenue	DDOT	8959	DDOT in partnership with Howard University is developing criteria for implementing traffic calming measures to be completed in Q3 of FY2002. Installation is to be performed after the development of criteria. A comprehensive evaluation of the convention center's effect on the surrounding community will be performed after the center is completed. Currently, Traffic Services and Parking Management are working with the WCCA to address circulation concerns.	Ongoing
121	Study traffic pattern and install additional street signs that prohibit cut-though traffic on residential streets.	Cluster 8 area around the convention center	DDOT	8565	A comprehensive study that includes parking, cut-through traffic, circulation, and residential parking is scheduled to begin after construction is complete and the building is operational. Currently, this action is under review by Bureau of Traffic Services.	FY2003

Agency Responses to Citizen Priorities

PRIORITY 2: **Mobility**

OBJECTIVE 3: Increase parking for residents and visitors.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
129	Provide reasonably priced municipal parking.	New York Avenue and Florida Metro station (over the rail yard); south of New York Avenue NW, near new con- vention center; Chinatown and Commercial area downtown; and old convention center when it is redeveloped	DDOT	8569	DDOT will explore the possibility of creating municipal parking sites by evaluating current parking regulations and municipal parking legislation and policies.	FY2002
130	Increase enforcement of parking regulations, including enforcing residential parking stickers and vehicle registration.	Cluster 8 area around convention center	DPW	7846	Parking Enforcement will hire 138 parking officers in FY2002, which will result in increased enforcement in both residential and commercial areas. Afterwards, 100 parking officers will be dedicated to residential areas. A street-by-street deployment plan is not available.	FY2002
1531	Extend 2-hour parking limit from 7:30 a.m. to 10:00 p.m., similar to parking restrictions extended in Georgetown.	Cluster 8 area around convention center	DDOT	9645	Comprehensive study to be completed after building construction is complete. Currently, Traffic Services and Parking Management are working with the WCCA to address circulation and parking concerns.	Ongoing
1532	Increase number of parking spaces required per each unit in new residential construction.	Area around convention center	OP	8090	The OP will work with DDOT to review and evaluate the parking standards within the area as the convention center and hotel construction are concluded.	FY2003
1533	Limit parking on streets adjacent to the convention center to 30 minutes.	7th and 9th Streets	DDOT	9646	A comprehensive study will be completed after building construction is complete. Currently, Traffic Services and Parking Management are working with the WCCA to address circulation and parking concerns.	Ongoing
1534	Review parking regulations in the area surrounding the convention center, and determine if changes can be made to improve the flow of traffic.	7th and 9th Streets	DDOT	8092	A comprehensive study will be completed after building construction is complete. Currently, Traffic Services and Curbside Management Division are working with the WCCA to address circulation and parking concerns.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2:

Mobility

OBJECTIVE 4: Reduce congestion and slow traffic.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1535	Consider the effect of all the new and existing "draws," including the need for increased parking facilities.	Area around convention center	DDOT	8094	A comprehensive study will be completed after building construction is complete. Currently, Traffic Services and Curbside Management Division are working with the WCCA to address circulation and parking concerns.	Ongoing
122	Assess the effect of increased traffic generated from the convention center, including truck and bus traffic.	North side of Mount Vernon Square, 9th Street, and M Street	DDOT	7780	A comprehensive study that includes parking, cut-through traffic, circulation, and residential parking is scheduled to begin after construction is complete and building is operational. The potential problems are currently under review by the Bureau of Traffic Services.	FY2003
			OP	8556	The OP is a supporting agency and will provide whatever planning support is needed by DDOT to assess the effects.	Ongoing
			WCCA	7832	Traffic operations plan is being completed by a contractor. Community meetings have been held in FY2002. A final plan will be required before the Certificate of Occupancy is due, in FY2003. Please call Tony Robinson at 202-626-1107 for more information.	FY2002
1523	Study traffic at the M and 4th Streets tun- nel, and make recommendations for how to protect local residents and neighbor- hood character.	M and 4th streets	DDOT	8950	A comprehensive study will be completed after building construction is complete. The issue is currently under review by TSA. DDOT in partnership with Howard University is developing criteria for implementing traffic-calming measures to be completed in Q3 of FY2002. The study areas are to be determined. The target date for a specific location is to be determined.	Out Years

Agency Responses to Citizen Priorities

PRIORITY 2: **Mobility**

OBJECTIVE 4: Reduce congestion and slow traffic.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
517	Support the tunnel from Interstate 395 to the convention center with funds for construction.	Interstate 395 and convention center	DDOT	9432	A comprehensive study will be completed after building construction of the new convention center is complete. The issue is currently under review by TSA.	Out Years
			OP	8529	The OP will provide DDOT with supporting maps, land use analysis, and technical support, as required, regarding neighborhood revitalization plans and vision. The OP will seek coordination of efforts in target neighborhood revitalization planning.	Ongoing
518	Create a "Marshaling Yard" for buses that will ferry tourists, convention attendees, and museum traffic to the downtown area; allow room in the yard for trucks destined for the convention center.		WCCA	8531	WCCA will have a Marshaling Yard in place by the time the new facility is complete in FY2003. Negotiations are ongoing for this facility. For more information, contact Toni Robinson, Director of Public Affairs, at 202-626-1107.	FY2003
			WMATA	9433	WMATA is participating in several initiatives that are examining ways to reduce congestion, enhance traffic flow, and to locate and build a tour bus parking facility. WMATA is prepared to support decisions made by the District.	
			OP	8530	The OP will provide analysis and mapping of opportunity sites for consideration and coordination with community leaders and relevant DC agencies as required.	Ongoing
1537	Install speed bumps and rumble strips.	Intersection of M Street and New Jersey Avenue, M between 4th and 5th streets, and 5th between New York Avenue and M Street	DDOT	9647	DDOT in partnership with Howard University is developing criteria for implementing traffic-calming measures to be completed in Q3 of FY2002. Installation will be performed after development of criteria. Locations for specific projects will be determined.	Out Years

THE ACTION PLAN

CHAPTER 4

Agency Responses to Citizen Priorities

PRIORITY 2: Mobility

OBJECTIVE 4: Reduce congestion and slow traffic.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1538	Reroute traffic from the east to Rhode Island Avenue to reduce traffic on New York Avenue.	Rhode Island Avenue	DDOT	9648	Currently, a transportation study is budgeted for New York Avenue, between Mount Vernon Square and the District line. DDOT will coordinate with staff members to determine if this request can be a part of the scope.	Ongoing
519	Install traffic circles, nubs, and speed bumps to slow traffic, and create addition- al open spaces for ornamental plantings.	9th and M Streets, New York and Florida Avenues, and M Street, between 4th and 7th Streets	DDOT	8532	A comprehensive study will be completed after construction of the new convention center is finished. In addition, DDOT in partnership with Howard University is developing criteria for implementing traffic calming measures to be completed in Q3 of FY2002. Sites will be determined. Installation will be performed after development of criteria.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2: **Mobility**

OBJECTIVE 5: Increase use of mass transit.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
520	Introduce a surface trolley system for the area that links the convention center with U Street.	7th Street and U Street	WCCA	8535	WCCA supports the concept but cannot provide any funds for construction. If such a system is implemented, WCCA will heavily promote it as an attraction to the city and the convention center.	Out Years
			WMATA	8536	WMATA is working with the DPW and the OP on Transit Development Projects throughout the city, which will include several Light Rail, Heavy Rail, and Bus Rapid Transit Corridors. The Light Rail Transit (LRT) corridors identified by the District and WMATA must advance through the Federal planning and development process. The entire process, including construction, takes approximately 12 years. The District of Columbia must provide the non-Federal share of the project cost.	Out Years
1540	Provide shuttle service from the MCI Metro station to the convention center during events.	Downtown	WCCA	8101	Although this objective is outside its purview, the WCCA will support this objective.	Ongoing
1541	Provide a trolley on New York Avenue that extends to the National Arboretum.	New York Avenue between Mount Vernon Square and the National Arboretum	WMATA	8102	WMATA is working with the DPW and the OP on Transit Development Projects throughout the city, which will include several Light Rail, Heavy Rail, and Bus Rapid Transit Corridors. The LRT corridors identified by the District and WMATA must advance through the Federal planning and development process. The entire process, including construction, will take approximately 12 years. The District of Columbia must provide the non-Federal share of the project cost.	Out Years

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Agency Responses to Citizen Priorities

PRIORITY 3: Housing

Improving housing is another component identified as critical to increasing the quality of life for residents in Cluster 8. To address this issue, residents encouraged the District to do the following: provide incentives that make abandoned properties attractive to developers, involve residents and local Community Development Corporations in the development of abandoned properties, and increase penalties for property owners who fail to maintain their properties. Residents also said that they would like to see the District implement and capitalize on existing programs that address affordable housing. Because this area is experiencing rapid gentrification, there is a concern that long-time residents will be forced to move or sell their homes because they can no longer afford to live in the neighborhood and to pay increasing property taxes.

OBJECTIVE 1: Reduce the amount of abandoned and vacant properties.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
114	Develop strategy to address abandoned housing more quickly.	Cluster 8	DMPED	9861	The Mayor's Home Again housing initiative will actively promote the development of vacant housing in five targeted neighborhoods across the city, including the area of Shaw, LeDroit Park, and Mount Vernon Square.	FY2002
			DCRA	7818	DCRA is in the process of implementing new and more stringent standards requiring that vacant and condemned properties be registered and property owners make repairs in compliance with regulations. The implementation of this legislation will address nuisance property issues previously outside the jurisdiction of DCRA. Call the Housing Regulation Administration (HRA) at 202-442-4600.	FY2002
115	Provide incentives to encourage the rehabilitation of buildings.	Mount Vernon Square and North Capitol Street	NTHP	7980	The National Trust for Historic Preservation is administering the WCCA's Historic Preservation Fund, which provides matching grants for the exterior rehabilitation of historic properties. They have committed to exploring the possibility of building a consortium of banks to provide financial incentive packages for property rehabilitation. In addition, through their grant program, they will provide technical assistance to homeowners regarding the historic homeowner tax credit.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: Housing

OBJECTIVE 1: Reduce the amount of abandoned and vacant properties.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
115	Provide incentives to encourage the rehabilitation of buildings.	Mount Vernon Square and North Capitol Street	DMPED	7820	The Mayor's Home Again housing initiative will actively promote the development of vacant housing in five targeted neighborhoods across the city, including the area of Shaw, LeDroit Park, and Mount Vernon Square. In addition, the Housing Act of 2002, which was recently passed by the Council and signed into law by the Mayor, authorizes a historic housing tax credit to promote the development of historic houses by new and current homeowners. The Shaw Historic Preservation Fund will also make renovation matching grants available to owners of older homes in the Shaw and Mount Vernon Square historic districts.	FY2002
			САН	10234	The Commission on the Arts and Humanities has dedicated \$260,000 in FY2003 and \$187,000 in FY2004 for public art in and around Mount Vernon Square.	FY2003
			DHCD	7819	DHCD provides gap financing for qualified rehabilitation projects. Key programs include the Single-Family Residential Rehabilitation Program (SFRRP) for 1-4 unit residences, and the Multifamily Housing Rehabilitation Program (MFRP) for larger residential buildings. DHCD's Construction Assistance Program (CAP) also can be used to rehabilitate commercial buildings. DHCD accepts SFRRP applications through Housing Counseling Services (202-667-7006) and will accept CAP and MFRP applications directly on an unsolicited basis for FY2003 funding. Contact Jerry L. Williamson, Chief, Development Finance Division, 202-442-7200.	FY2003

PRIORITY 3:

Housing

OBJECTIVE 1:

Reduce the amount of abandoned and vacant properties.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
525	Develop strategy that relies on the private market to develop abandoned and vacant properties.	Mount Vernon Square and North Capitol Street	DMPED	9740	The Mayor's Home Again housing initiative will actively promote the development of vacant housing in five targeted neighborhoods across the city, including Shaw, LeDroit Park, and Mount Vernon Square. In addition, the Housing Act of 2002, which was recently passed by the Council and signed into law by the Mayor, authorizes a historic housing tax credit to promote the development of historic houses by new and current homeowners.	FY2002
			DHCD	8543	The Deputy Mayor for Planning and Economic Development (DMPED), is implementing the Mayor's new housing initiative, titled "Home Again: Renovating Our City's Abandoned Properties," which will reclaim vacant properties in the city. This action takes place alongside current District efforts, including operation of the Homestead Program and redevelopment of the scattered site homes by the Homeownership Group. The recommended action will be addressed through implementation of the DMPED's plan. DHCD will support implementation of the plan by providing funding and technical expertise as appropriate.	FY2002
110	Sponsor three educational seminars that target property owners, residents, and businesses and that will inform each entity of the new regulations regarding Nuisance Properties.	Cluster 8	DCRA	7814	The agency will conduct quarterly topic-specific and audience-specific seminars beginning in Q3 of FY2002. The Alcoholic Beverage Regulation Administration (ABRA) has ongoing Ward training sessions on new Alcoholic Beverage Control (ABC) laws. Educational seminars for property owners, residents, and businesses inform each entity about the new Nuisance and Abatement Law.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: Housing

OBJECTIVE 2: Change regulatory policies so that negligent property owners are heavily penalized.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
116	Increase enforcement of regulations that pertain to vacant properties.	Mount Vernon Square	DCRA	7821	A new law, DC Law 13-281, which enhances the regulation of the way that vacant properties are maintained, is being implemented. The implementation of this legislation will address nuisance property issues previously outside the jurisdiction of DCRA. Call DCRA at 202-442-4600.	FY2002
			DOH	7822	The Department of Health (DOH) does not have a role regarding vacant property. It is possible for the DOH to become involved with vacant property only through its Rodent Control program. Currently, the Rodent Control program's resources are both need and compliance driven. Commercial areas where rodents are most prevalent receive the highest priority.	FY2002
117	Put liens on properties when tickets are not paid.	Mount Vernon Square	OCFO	7982	This authority exists now. Enforcement agencies are responsible for requesting the liens. The Office of Chief Financial Officer with the Office of Tax and Revenue (OCFO/OTR) is currently processing the first round of liens emerging from the Abatement and Condemnation of Nuisance Properties Omnibus Amendment Act.	Ongoing
			DMO	7981	The Deputy Mayor of Operations (DMO) is spearheading a project to improve the enforcement of DC Laws and Regulations. Key components of this effort include (1) CROSS-ENFORCEMENT allowing inspectors from one agency to issue a Notice of Infraction (NOI) for violations normally handled by another agency; (2) a Code Harmonization, which is a review of current regulations and legislation to identify conflicting or overlapping regulations and to strengthen the penalty structure; (3) Putting Teeth in Enforcement, including, but not limited to, allowing agencies to deny the issuance of business licenses, building permits, or driver's licenses to individuals in violation of a variety of regulations; and (4) Consolidated Adjudications, the creation of a centralized adjudication panel to consolidate adjudication panels spread across multiple agencies.	

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Agency Responses to Citizen Priorities

PRIORITY 3:

Housing

OBJECTIVE 2:

Change regulatory policies so that negligent property owners are heavily penalized.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
117	Put liens on properties when tickets are not paid.	Mount Vernon Square	DPW	8553	DPW already has the authority to place liens. Please call 202-727-1000 to provide specific locations of problem properties.	Ongoing
			DCRA	7823	DCRA will resubmit proposed legislation allowing the agency to place liens against unpaid civil infraction fines. Contact the Office of General Counsel at 202-442.8400.	FY2002
118	Develop database that tracks fines on private property, and ensure that the highest level of fines are levied.	Cluster 8	DCRA	7825	DCRA is implementing a system (RAPIDS), which will contain a database to track these fines. In developing the database, DCRA will provide public web access. Contact the Office of General Counsel at 202-442-8400.	FY2002
			OCFO	7984	DCRA has a database (RAPIDS) to use in this task. OTR is supporting the effort by attaching unpaid amounts to Real Property notices and collecting any amounts remitted with the tax payment.	Ongoing
			DOH	7826	DOH does maintain a database that tracks fines through its Office of Adjudication. When appropriate, the highest levels of fines are levied.	FY2002
120	Ensure that fines and tickets are followed with adequate compliance and enforcement.	Cluster 8	DCRA	7829	DCRA will conduct a review of its enforcement processes and procedures, and it will revise where necessary to ensure adequate follow-up and closure on case work. For more information, contact your Cluster 8 Neighborhood Stabilization Officer (NSO), Larry Burgess, at 202-442-4531.	FY2002
			occc	7987	The Office of the Clean City Coordinator (OCCC) is working with a multi- agency task force to develop and introduce legislation to increase fines for quality-of-life infractions and to improve laws and enforcement for illegal posters, littering, and more.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: Housing

OBJECTIVE 2: Change regulatory policies so that negligent property owners are heavily penalized.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
119	Increase enforcement of regulations that govern rat abatement and trash.	•	DCRA	7827	DCRA has assigned a Neighborhood Stabilization Officer to Cluster 8 and will work closely with DOH to educate the community (bilingual) and to monitor sanitary practices. For more information, contact the Cluster 8 NSO, Larry Burgess, at 202-442-4531.	FY2002
			DOH	7828	The Rodent Control Act of 2000 allows DOH to increase existing fines and to establish new fines regarding various aspects of rodent control. Through this mechanism, the cross-training of DOH enforcement personnel and resources can be leveraged to increase enforcement.	FY2002
			DPW	8555	DPW hired additional SWEEP inspectors in FY2002, bringing the number of inspectors in the Ward to three. This change will increase the level of solid waste education and enforcement and will help prevent illegal dumping.	FY2002
			OCCC	7985	OCCC is working with a multi-agency task force to develop and introduce legislation to increase fines for quality-of-life infractions and to improve laws and enforcement for illegal posters, littering, and more.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: Housing

OBJECTIVE 3: Review regulations that govern development; then make sure they respond to the concerns of the com-

munity and are adequately enforced.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
527	Ensure that new development is appropriate in character and that it complements the scale of existing neighborhoods.	Chinatown, Mount Vernon Square, and North Capitol Street	ОР	8545	This work is currently being done as part of the NoMa and Mount Vernon Triangle study.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: Housing

OBJECTIVE 4: Ensure that new development includes housing that is affordable and reinforces the racial and

economic diversity of the community.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
528	Maintain diversity of residents living in the downtown area, the variety of housing types, and the mix of families.	Chinatown, Mount Vernon Square, Downtown East, and North Capitol Street	OP	8547	The OP will provide DHCD with planning analysis, technical assistance, community outreach, and mapping services on this effort. The OP will also continue to dedicate staff members to implement the NoMa and Downtown Action Agenda plans. On publicly held residential development sites, a minimum of 20% of residential units is required to be affordable. Requests for Proposals (RFPs) for such development state that proposals that include a greater range of unit sizes and affordability are encouraged.	Ongoing
			DHCD	8546	The government has or is considering a number of tools to achieve this goal, including financing for affordable housing and mixed-income developments, plus an inclusionary zoning policy. DHCD will consider applications for income-eligible housing projects within the area.	Ongoing
529	Increase housing in the downtown area.	Cluster 8	ОР	8549	The OP will provide DHCD with planning analysis, technical assistance, community outreach, and mapping services on this effort. OP will also continue to dedicate staff to implement the NoMa and Downtown Action Agenda plans, both of which include a housing component. OP has developed zoning amendments that allow greater density for projects that include a housing component. These zoning incentives, in addition to proactive efforts to work with the private sector in the NoMa and Downtown Action Agenda areas, have set targets for an additional 6,600 new residential units in the downtown area. This increase will bring the total potential units in the downtown area to 10,900.	Ongoing
			DHCD	8548	The Housing Act of 2002 contains tax incentives for the development of mixed-income and market rate housing in downtown and NoMa.	FY2002

THE ACTION PLAN CHAPTER 4

Agency Responses to Citizen Priorities

PRIORITY 3: Housing

OBJECTIVE 4: Ensure that new development includes housing that is affordable and reinforces the racial and

economic diversity of the community.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
530	Balance the rehabilitation of historic resources with providing affordable housing.	Cluster 8	OP	8574	OP will provide DHCD with planning analysis, technical assistance, community outreach, and mapping services on this effort. The OP will collaborate with DHCD to develop and implement an affordable housing strategy that includes historic preservation. The OP will also continue to dedicate staff members to work on the Shaw Preservation Fund Committee, which is currently funding a Façade Improvement Program that provides financial assistance to families living in two historic districts located in this cluster. The OP recommends that the city allocate additional funds for this program and extend the boundaries for properties that would be eligible to participate.	Ongoing
			DHCD	8573	All projects that involve alterations to historic buildings must receive approval from the Historic Preservation Division of the OP. In addition, the Housing Act of 2002 provides tax credits for rehabilitation of historic homes in certain historic districts.	Ongoing
531	Rehabilitate one in every five vacant build- ings for affordable housing, using the sale of four buildings to subsidize one afford- able unit.	Cluster 8	DMPED	9742	The Mayor's Home Again housing initiative will actively promote the development of vacant housing in five targeted neighborhoods across the city, including the Shaw, LeDroit Park, and Mount Vernon Square area. The initiative will promote the development of vacant housing into affordable housing for families of all incomes, but especially families who earn less than 80% of AMI.	FY2002
			DHCD	8575	DHCD does not directly rehabilitate buildings; rather, it works with developers who submit meritorious proposals. The city is considering an inclusionary development policy, which may achieve goals similar to the ones stated here.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 4: Parks

The poor maintenance of open space and general lack of parks was the fourth priority identified by residents in this Cluster. Residents identified a number of small parks owned and maintained by the National Park Service (NPS), the Department of Parks and Recreation (DPR), and the District Department of Transportation (DDOT). While small parks can contribute to neighborhoods by adding seasonal color and open space, residents want more open space that can be used for active recreation. They said that the multiple agencies responsible for parks need to establish and uphold maintenance schedules. Residents also encouraged more coordination between DPR and NPS.

OBJECTIVE 1: Improve the diversity and quality of programs offered in public parks.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1542	Establish indoor playgrounds.	Cluster 8	DPR	8079	The Department of Parks and Recreation (DPR) does have roughly 15 recreation centers in each Ward that serve as "indoor playgrounds. DPR's new Associate Director for Programs will assess DPR's current situation (by reading SNAPs and visiting sites) and will work with the community and schools to develop future programs.	FY2002
			DCPS	8103	DC Public Schools (DCPS) is providing enhanced indoor and outdoor play areas (including multipurpose rooms, gyms, etc.) in all modernized schools.	Ongoing
521	Provide recreational programs that reflect the needs of the community, including adults (aquatics, tai kwon do, self- defense, dance, yoga) and youth (soccer).	Cluster 8 Recreation Centers	DPR	8537	DPR's new Associate Director for Programs will assess our current situation (by reading SNAPs and visiting sites) and will work with the community and schools to develop future programs.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 4:

Parks

OBJECTIVE 1:

Improve the diversity and quality of programs offered in public parks.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1544	Initiate a small parks grant program that community groups can apply to for funding small park improvements.	Triangle at New York Avenue, L Street, and 5th Street; Triangle at New York Avenue and New Jersey Avenue; Mount Vernon Square and associated parcels on 7th and 9th Streets; open space at Massachusetts Avenue and New Jersey Avenue; and Gompers Park at Massachusetts Avenue and L Street	DPR	8104	DPR recently established a parks foundation to raise funds in support of local parks and recreation initiatives. It is called the Capital City Parks Foundation. DPR itself does not have authority to issue small grants. The head of Capital City Parks is Sally Boasberg. To get more information on the foundation, talk to DPR's help desk at 202-673-7665.	FY2002
1546	Improve security and programs at the Bundy Recreation Center.	Bundy Recreation Center	DPR	8106	DPR and its Urban Park Rangers will work with MPD to create a more secure environment for Bundy. DHS cooperation is also imperative because of the nearby shelter. DPR's new Associate Director for Programs will assess our current situation (by reading SNAPs and visiting sites) and will work with the community (and schools) to develop future programs.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 4: Parks

OBJECTIVE 2: Increase the amount of green space and safe places to play in the community.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1547	Create an inventory of all large open space that is currently not in use or open to the public; then investigate its potential use as park space.	Cluster 8 open space, including the northeast corner of New Jersey Avenue and K Street	DPR	8108	Inventory of DPR sites is complete. DPR's land base is limited. Additional lands are under review at various locations, some of which are federally owned. To obtain information on DPR's parks inventory, please contact Theodore Pochter at 202-673-7665.	FY2002
1548	Create open space over Interstate 395, and make it available for active recreational use.	Interstate 395	OP	9996	The Mount Vernon Triangle planning and implementation effort, which is currently under way in the OP, is investigating re-use possibilities for the air rights over I-395. The need in the area for outdoor recreation space is being considered as part of this investigation.	Ongoing
			DMPED	9998	This proposal is probably not economically feasible. DDOT and DPR may wish to study it if they find merit in the suggestion.	
1549	Ensure that the Wax Museum site includes open space that includes regularly scheduled maintenance and security, and that it is accessible by the public.	Wax Museum Site	OP	8112	The OP and the National Capital Revitalization Corporation (NCRC) are working with Wax Museum Partners, the developer selected by NCRC, to develop the site and to ensure that quality public space is included in the development. The developer's original proposal included an artist's walk as public space. The final configuration of this open space is being refined.	Ongoing

PRIORITY 4:

Parks

OBJECTIVE 3:

Provide better landscaping and maintenance of street trees, existing parks, and open space.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1552	Identify corporate or community sponsors for maintaining small parks.	Triangle parks on New York Avenue, Massachusetts Avenue, and New Jersey Avenue	DPR	8115	DPR is revitalizing its Development Office and outreach operations. A new Development Officer, as well as a new landscape architect, are being or have been hired.	FY2002
1553	Consider changing the designated street tree on M Street to Zelkova.	M Street between North Capitol and 16th Streets	DDOT	9650	The Downtown Streetscape Regulations were revised in August 2000 to include an updated street tree list for downtown streets, including M Street between 3rd and 15th Streets NW. At this time, the designated street tree for this street is October Glory Red Maple (Acer rubrum). The committee will review the request and will make a determination.	FY2002
1555	Provide irrigation system for street trees.	Cluster 8	DDOT	8118	Tree and Landscaping Division will approve any proposed changes to existing standards for street trees. The downtown Streetscape Committee will coordinate with the division to evaluate tree-planting standards.	FY2002
1556	Redesign and landscape parks that are identified as priorities by the community.	Triangle at New York Avenue, L Street, and 5th Street; triangle at New York Avenue and New Jersey Avenue; Mount Vernon Square and associated parcels on 7th and 9th streets; open space at Massachusetts Avenue and New Jersey Avenue; and Gompers Park at Massachusetts Avenue and L Street	DPR	8120	DPR has recently hired the department's first Landscape Architect to contribute to the maintenance and beautification of parks. Replacement or repair of lighting, benches, trash cans, and other amenities has been built into the FY2003 budget. Maintenance and landscaping schedules will be published on the web during summer months.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 4: Parks

OBJECTIVE 3: Provide better landscaping and maintenance of street trees, existing parks, and open space.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1557	Adopt a plant list for parks that emphasizes native plants, and design guidelines that discourage vagrants.		DPR	8962	DPR has recently hired the department's first Landscape Architect to contribute to the maintenance and beautification of parks. DPR will look closely at this important issue (using native species, etc.).	FY2002
123	Improve the character of the Mount Vernon Square Historic District by planting Phase I of trees in locations that are identified as a priority.	The 300 block of New York Avenue, 450 New York Avenue, two at 502 New York Avenue, 625 New York Avenue, 639 New York Avenue, 649 New York Avenue, 649 New York Avenue, missing in the park at New York Avenue and 7th, 607 L Street, 620 L Street, 311 M Street, 313 M Street, 317 M Street, 310 M Street, 314 M Street, 401 M Street, 419 M Street, 401 M Street, 449 M Street, 461 M Street, 477 M Street, 408 M Street, 412 M Street, 426 M Street, 436 M Street, 1143-5th Street, 500 M Street, 510 M Street, 508 M Street, 518 M Street, 623 M Street, the 300 block of N Street near the firehouse, and two at 1256 New Jersey Avenue	DDOT	8566	The proposed tree location list will be forwarded to the Tree and Landscaping Division. The site will be inspected, and, if clear, the site is marked. During the next planting season, which runs from October to April, new trees will be planted.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 4: Parks

OBJECTIVE 3: Provide better landscaping and maintenance of street trees, existing parks, and open space.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
ACI-ID#	Action	Location	Partifei	Res-ID#	Response	Starting
1559	Improve the character of the Mount Vernon Square Historic District by plant- ing Phase II of trees in locations that are identified as a priority.	408 N Street, 414 N Street, corner of 5th and N Streets, 436 N Street, 450 N Street, 439 N Street, 501 N Street, 501 N Street, 503 N Street, 501 N Street, 616 N Streets, 513 N Street, 616 N Street, across from 616 N Street, 1208 3rd Street, 1240 3rd Street, 1248 3rd Street, 1256 3rd Street, four missing in the 1100 block of 4th Street, 1201 4th Street, 1204 4th Street, 1207 4th Street, 1213 4th Street, 1221 4th Street, 1103 5th Street, 1119 5th Street, 1141 5th Street, 1225 5th Street, 1227 5th Street, 1112 6th Street, 1015 1/2 7th Street, and 1023 7th Street	DDOT	9652	The list will be forwarded to the Tree and Landscaping Division. DDOT will determine existing conditions of these locations. The site is inspected and, if planting is necessary and feasible, the site is marked. During the next planting season, which runs from October to April, new trees will be planted.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 4: Parks

OBJECTIVE 4: Increase the quality and types of amenities provided in parks.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1560	Include meandering paths, colorful floral displays, enhanced planting, water taps accessible by citizen groups, and divided benches or benches with individual seats in parks	Small parks throughout Cluster 8	DPR	8967	DPR is implementing a new initiative that will roll out in FY2003 to improve or replace all site amenities (benches, trash cans, etc.) city-wide. DPR has recently hired the department's first Landscape Architect to contribute to the maintenance and beautification of parks.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 4: Parks

OBJECTIVE 5: Increase accountability of agencies responsible for parks and public space.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
124	Work with the Department of Parks and Recreation (DPR) to develop maintenance schedule of parks.	Cluster 8	DPR	7835	DPR is currently working with a contractor to design and implement an electronic maintenance management system for assistance in scheduling services for DPR properties. DPR has a manual system to track work orders, but the possibilities of using a specific computer program are much greater. Implementing this system will likely happen in early FY2003. Earlier is possible but depends on funding. If you have a specific maintenance request, please call DPR's maintenance staff at 202- 727-5465, and someone will respond to your concerns.	FY2003
			Community	7836	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement the maintenance schedule.	TBD
1561	Establish a community liaison within the National Park Service (NPS).		DPR	8968	DPR currently holds monthly meetings with the NPS. This issue will be considered.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 4: Parks

OBJECTIVE 6: Improve the coordination, clarify the jurisdiction, and clarify responsibilities of multiple agencies that

oversee park maintenance.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
522	Build relationship between the Department of Parks and Recreation (DPR), National Park Service (NPS), and	Cluster 8	DPR	8538	DPR has a good relationship with the NPS and the National Arboretum. DPR will continue to build and expand on this relationship.	FY2002
	National Arboretum.		EOM	9434	The Executive Office of the Mayor (EOM) will support DPR's initiatives in building this partnership with the Federal government by facilitating meetings and by highlighting this matter in the city's Federal agenda.	
1563	Coordinate use of recreation fields and buildings under the jurisdiction of DCPS; make them available to DPR and community groups.	Dunbar High School, Terrell Junior High, and Bundy Elementary School	DPR	8943	DPR and DCPS have weekly meetings to discuss use of buildings and fields. If you would like further information, please contact DPR's Chief of Staff at 202-673-7665.	FY2002
			DCPS	8942	For more information on how to use school facilities after hours, community members should contact the DCPS Realty Office at 202-442-5199.	
523	Ensure that the redesign of Terrell Junior High is done in a way that provides easy access for public school and recreation center users.	Terrell Junior High School	DPR	8541	This school is the property of DCPS and is not under DPR's jurisdiction, but DPR meets with DCPS regularly on maintenance and other issues, and DPR will discuss citizen concerns regarding Terrell Junior High School.	FY2002

Actions With No Commitments

Even though District agencies considered all actions that this Cluster identified, a number of actions that were suggested by citizens through the SNAP process did not receive a commitment. Reasons for a lack of commitment ranged from the fiscal limitations (not enough money is currently available in the agencies budget), the particular agency with the authority to implement an action disagreed with the strategy, or the action needed more internal analysis before a commitment was made. Those actions included the following:

PRIORITY: Mobility

Action	Location	Agency	Agency Response
Install leaning seats in all benches and bus shelters.	Cluster 8/Citywide	DDOT	The leaning benches were installed in bus shelters as a pilot program. Because of citizen complaints, the District will no longer be installing bus shelters with leaning benches.
		WMATA	WMATA bus shelters are primarily located at Metrorail stations, and they have flat bench seats. Currently, no changes are anticipated for WMATA bus shelters.
Add an entrance to the Mount Vernon Square station on the east side of 7th Street at M Street.	7th and M Streets	WMATA	WMATA, at this time, has no plans to construct a station entrance on the east side of 7th and M Streets.
Provide shuttle service from the MCI Metro station to the convention center during events.	Downtown	WMATA	No. Proposed service duplicates existing rail and bus service.
Review existing historic preservation regulations for the downtown area, and determine if they limit the height of new development and prohibit the efficient use of space for downtown housing.	Cluster 8 Historic Districts	OP	The Housing Act of 2002, which was recently enacted by the DC Council, creates additional incentives for the creation of downtown housing. The OP and Historic Preservation Office will be working to implement the provisions of this act on an ongoing basis. Historic preservation guideline do not limit the height of buildings; it is the underlying zoning of a site that determines height limits. The maximum height limit of buildings in Washington has been regulated by an act of Congress since 1910 and is not subject to local municipal control.
Redefine "affordable housing" to be what rents in the neighborhood are now so DHCD can establish a baseline for low-income units that would use 30% of AMI for affordable housing.		DHCD	DHCD has a supporting role in this action. Definitions of affordable housing (i.e., the income levels that should be targeted through housing policy) have been set through coordinated action with the Office of the DMPED. The administration then held discussions about income targeting with the DC Council in negotiating the final language of the Housing Act of 2002. The Act was passed in Q2 of FY2002 and includes various income-targeting mechanisms to ensure affordable housing funds benefit extremely low, very low and low-income households.

Actions With No Commitments

PRIORITY:

Parks

Action	Location	Agency	Agency Response	
Create bigger parks that can accommodate active recreation uses (small parks on busy streets are not good for active recreational use).	Cluster 8	DPR	DPR is trying to maximize use of the limited parks that DPR has. Ward 2, in Cluster 8 specifically, is an area of dense buildings and some land owned by private or Federal entities. DPR does not own a lot of land in this area and recognizes the relatively smanumber of parks there. That said, DPR has recently refurbished Garfield Park, which has new tennis courts, has a playground, is Americans with Disabilities Act (ADA) compliant, and much more.	
Develop an Adopt-a-Tree-Box program.		DDOT	Tree box maintenance is the responsibility of the adjacent property owner.	
Create open space over Interstate 395, and make it available for active recreational use.	Interstate 395	DPR	There is little or no opportunity to increase the open space at this location. DPR does not have plans to create open space over Interstate 395 for recreational use. Nearby Garfield Park is available, however, and has been newly renovated with tennis courts, with a new playground, with ADA compliance and with other benefits. This facility is the best one that DPR has in the area to provide recreational activities to local citizens.	
Ensure consistency of street tree species planted on each street.	Cluster 8	DDOT	DDOT needs more information regarding this citizen request. Which streets are under question? The Downtown Streetscape Regulations were revised in August 2000, including an updated street tree list for downtown streets.	

Overview

While this Strategic Neighborhood Action Plan outlines and begins to address the key priorities identified by the neighborhoods in your Neighborhood Cluster, several other neighborhood initiatives are playing a major role in improving the quality of life in our neighborhoods. Those initiatives include the following:

Neighborhood Service Initiative (NSI)

Neighborhood Service strives to find permanent solutions—not just quick fixes—for persistent problems in every Ward. To this end, the NSI, in partnership with residents and 13 District agencies, has identified Persistent Problem Areas (PPAs) in the community. In most cases, when the Metropolitan Police Department has an active Police Service Area Plan (PSA Plan) or a Capital Community Plan, a PPA work plan was developed. Those areas have recurring problems that need the cooperation and coordination of many government agencies to

ensure that they become clean, safe, and healthy neighborhoods. Through a Core Team approach, 13 government agency representatives come together weekly in each Ward to develop and implement work plans in an effort to mobilize, reclaim, revitalize, and sustain abatement of the problems in PPAs.

Transforming Schools Initiative (T-9)

In FY2001, DCPS selected nine schools to reconstitute and transform including facilities, curriculum, and staffing. In FY2002, another set will be selected, as well as in FY2003. Several existing schools will serve as a pilot for the new "neighborhood places" model of coordinated, neighborhood-based social services being implemented by the District agencies. The T-9 school in Cluster 8 (Ward 6) is the R. H. Terrell Junior High School, which is located at 1000 1st Street NW. Please contact Helen Flag at 202-442-5023 to learn more about this initiative.

Home Again: Renovating Our City's **Abandoned Properties**

This initiative will promote the development of the District's vacant and abandoned properties by gaining site control of the properties and by selling them to developers, who will renovate them into new homes. The initiative will begin by gaining site control in five neighborhoods: Columbia Heights, Ivy City/Trinidad, Near Northeast, Rosedale, and Shaw. Then it will expand throughout the city. The initiative's goal is to provide at least 30% of the homes to lowincome families. Please contact Neal Drobenare at 202-727-3899 to learn more about this initiative.

Other Neighborhood **Initiatives**



Partnership for Problem Solving

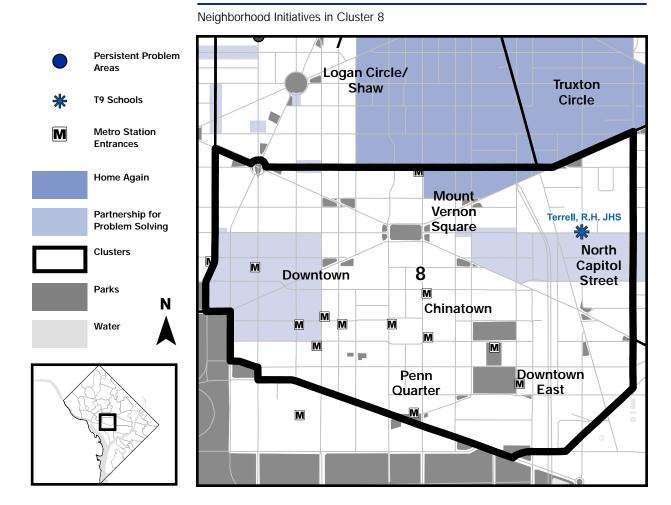
Police Lieutenants are working in partnership with the community and other stakeholders to address local public safety problems. They are developing plans specific to Police Service Areas (the geographic units that the police have implemented in the city) to facilitate the collaborative problem-solving process and to address public-safety issues. Strategies that have been developed focus on addressing offenders, victims, and locations and consist of three types of approaches: focused law enforcement, neighborhood partnership, and systemic prevention. Please contact Ann Russell at 202-727-1585 to learn more about this initiative.

Transit-Oriented Development (TOD)

TOD is a land use strategy to accommodate new growth, strengthen neighborhoods, and expand choices and opportunities. TOD capitalizes on bus and rail assets to stimulate and support vibrant, compact, diverse, and accessible neighborhood centers within walking distance of transit. TOD is a strategy that allows for a rich mix of uses—residential, retail, and work places—at densities that are appropriate for the neighborhood. Please contact Karina Ricks at 202-442-7607 to learn more about this initiative.

In many instances, the issues addressed in the SNAPs directly link with other neighborhood initiatives, thus creating synergy in areas that will receive substantial public and private resources.

The Neighborhood Initiatives map on the next page depicts the abovementioned initiatives that are located in your Cluster.







Your SNAP is a living document, not just a plan collecting dust on a shelf. In fact, a number of activities are currently under way to ensure that the priorities highlighted in this document are addressed. The following are examples:

Progress Updates to Your SNAP

The Office of Neighborhood *Action* is monitoring the status of projects with District agencies. A status update meeting will be held in each Ward twice a year to share with residents the progress of the commitments.

Implementation of Citizen-Driven Actions

The success of this plan depends on a strong partnership among District agencies, other agencies, businesses, community development corporations, the faith community, and you. To find community partners to help implement citizen actions, the Office of Neighborhood Action will be making contacts in your Cluster. You are strongly encouraged to take the initiative, to pull people or groups together, and to champion one of these actions. Please contact the Office of Neighborhood *Action* at 202-727-2822 to learn where you might be able to help.

Role of Your Neighborhood Planner

Your Neighborhood Planner will be responsible for implementing several actions in this Cluster. During this coming year, Chris Shaheen will work with you to develop a Strategic Development Plan for Shaw, and will coordinate infrastructure and streetscape plans with the Department of Transportation and the community. He will also be working to improve community participation in the Comprehensive Plan, and will continue to provide support to the Neighborhood Services Initiative to help improve services throughout the Cluster.

What Happens Now





The Strategic Neighborhood Action
Plans were built heavily on past and
present plans and documents that have
been developed by your neighborhood
and the city. For your reference, we
have listed a number of relevant plans
and documents for your area. Many
of these plans are accessible on the
Neighborhood Action website at
<www.neighborhoodaction.dc.gov>
or at your local library.

Reference Materials

Plan:	Date Completed:	Plan Development Led by:
Ward 2 Plan	1998	DC Government, DC Office of Planning
City-wide Comprehensive Plan	1998	DC Government, DC Office of Planning
Downtown Action Agenda	2000	DC Government, DC Office of Planning
Downtown Streetscape Regulations	2000	DC Government, Department of Public Works
Cluster 8 Databook	Winter 2001	DC Government, DC Office of Planning
Cluster 8 Visioning Workshop Summary Report	Summer 2001	DC Government, DC Office of Planning
Cluster 8 FY 2003 Citizen Budget Guides and Worksheets	Spring 2002	DC Government

Action Plan Partner Abbreviations

ABRA	Alcoholic Beverage Regulation Administration	DMCYF Deputy Mayor for Children, Youth, Families, and Elders		NSO	Neighborhood Stabilization Officer
			·	NTHP	National Trust for Historic Preservation
CAH	Commission on Arts and Humanities	DMH	Department of Mental Health	OCA	Office of the City Administrator
СВО	Community-Based Organization	DMPED	Deputy Mayor for Planning and Economic Development	OCC	Office of Corporation Counsel
CDC	Community Development Corporation		·	OCCC	Office of the Clean City Coordinator
CFSA	Child and Family Services	DMPSJ	Deputy Mayor for Public Safety and Justice		•
	Administration			OCFO	Office of the Chief Financial Officer
DBFI	Department of Banking and Financial	DMV	Department of Motor Vehicles	OCP	Office of Contracting and
	Institutions	DMO	Deputy Mayor of Operations		Procurement
DCFD	DC Fire Department	DOC	Department of Corrections	ОСТО	Office of the Chief Technology Officer
DCHA	DC Housing Administration	DOES	Department of Employment Services	OLBD	Office of Local Business Development
DCHFA	DC Housing Finance Authority	DOH	Department of Health	OP	Office of Planning
DCMC	DC Marketing Center	DPR	Department of Parks and Recreation	OPM	Office of Property Management
DCOA	DC Office of Aging	DPW	Department of Public Works	OTR	Office of Tax and Revenue
DCOP	DC Office of Personnel	EMA	Emergency Management Agency	OZ	Office of Zoning
			3 , 3 3 3	PSA	Police Service Area
DCPL	DC Public Libraries	EOM	Executive Office of the Mayor		
DCPS	DC Public Schools	FEMS	Fire and Emergency Medical Services	TCC	Taxi Cab Commission
DCRA	Department of Consumer and	FHA	Federal Housing Administration	UDC	University of the District of Columbia
	Regulatory Affairs	IGO	Inspector General's Office	WASA	DC Water and Sewer Authority
DDOT	District Department of Transportation	MPD	Metropolitan Police Department	WCCA	Washington Convention Center
DHCD	Department of Housing and	NCRC	National Capital Revitalization		Authority
	Community Development		Corporation	WMATA	Washington Metropolitan Area Transit Authority
DHS	Department of Human Services	NPS	National Park Service		•
DISR	Department of Insurance and Securities Regulation	NSC	Neighborhood Service Coordinator	ZAC	Zoning Advisory Committee
				ZC	Zoning Commission
		NSI	Neighborhood Service Initiative		

Anthony A. Williams Mayor

Kelvin Robinson Chief of Staff John Koskinen City Administrator

Your District Representatives

Council of the District of Columbia

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